

**ALEXANDRA MARINE AND GENERAL HOSPITAL**  
**FINANCIAL STATEMENTS**  
**MARCH 31, 2023**

**SEEBACH & COMPANY**  
*Chartered Professional Accountants*

## INDEPENDENT AUDITOR'S REPORT

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To the Board of Governors and Members of Alexandra Marine and General Hospital

### *Opinion*

We have audited the accompanying financial statements of Alexandra Marine and General Hospital ("the Hospital"), which are comprised of the balance sheet as at March 31, 2023 and the operating fund statement of revenue and expenses and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Hospital as at March 31, 2023, and its financial performance and its cash flows for the year then ended in accordance with Canadian public sector accounting standards (PSAB).

### *Basis for Opinion*

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Hospital in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### *Responsibilities of Management and Those Charged with Governance for the Financial Statements*

Management is responsible for the preparation and fair presentation of the financial statements in accordance with PSAB, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Hospital's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Hospital or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Hospital's financial reporting process.

### *Auditor's Responsibilities for the Audit of the Financial Statements*

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

**INDEPENDENT AUDITOR'S REPORT (continued)**

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Hospital's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Hospital's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Hospital to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

*Seebach & Company*

Chartered Professional Accountants  
Licensed Public Accountants

Clinton, Ontario  
June 1, 2023

**ALEXANDRA MARINE AND GENERAL HOSPITAL**  
**BALANCE SHEET**

See Accompanying Notes to Financial Statements

As at March 31	2023	2022
<b>ASSETS</b>		
Current assets		
Cash	5,430,053	3,906,472
Accounts receivable	1,396,433	2,848,511
Inventories	392,142	407,897
Prepaid expenses	198,057	170,507
	<u>7,416,685</u>	<u>7,333,387</u>
Capital assets, net book value (note 3)	14,397,449	14,245,676
	<u>\$ 21,814,134</u>	<u>\$ 21,579,063</u>
<b>LIABILITIES AND NET ASSETS</b>		
Current liabilities		
Accounts payable and accrued liabilities (note 4)	5,170,989	5,593,437
Employee future benefits (note 6)	115,800	116,800
Deferred revenue	4,000	39,115
	<u>5,290,789</u>	<u>5,749,352</u>
Long term liabilities		
Deferred capital contributions (note 5)	8,167,860	7,689,588
Employee future benefits (note 6)	1,517,900	1,544,600
Asset retirement obligation (note 9)	197,943	-
	<u>15,174,492</u>	<u>14,983,540</u>
Net assets		
Invested in capital assets	6,229,589	6,556,088
Unrestricted	410,053	39,435
	<u>6,639,642</u>	<u>6,595,523</u>
	<u>\$ 21,814,134</u>	<u>\$ 21,579,063</u>

On behalf of the board of governors:

  
 .....  
 Chair, Board of Directors

  
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 Chair, Audit Committee

**ALEXANDRA MARINE AND GENERAL HOSPITAL**  
**OPERATING FUND STATEMENT OF REVENUE AND EXPENSES**

See Accompanying Notes to Financial Statements

<b>For the Year Ended March 31</b>	<b>2023</b>	<b>2022</b>
<b>Revenue</b>		
Ontario Health base funding	18,834,285	18,398,845
One time funding	3,460,013	3,087,608
Other MOHLTC funding	3,080,243	2,945,779
Paymaster funding	410,323	407,451
Other votes funding (note 8)	1,853,469	1,862,293
Cancer Care Ontario (Ontario Health)	81,106	53,249
Recoveries and miscellaneous	2,110,277	1,059,233
OHIP revenue	1,784,688	1,703,390
Differential and copayment	28,953	43,861
Amortization of deferred capital contributions - equipment	911,108	591,890
	<u>32,554,465</u>	<u>30,153,599</u>
<b>Expenses</b>		
Salaries and benefits	18,505,292	16,870,869
Medical staff remuneration	4,856,509	4,134,180
Supplies and other expenses	4,334,260	3,753,951
Medical and surgical supplies	777,621	713,629
Drugs and medical gases	574,520	425,978
Other votes expenses (note 8)	1,863,459	1,854,042
Depreciation - equipment	1,023,484	751,910
	<u>31,935,145</u>	<u>28,504,559</u>
<b>Excess (deficiency) of revenue over expenses from Hospital operations</b>	<u>619,320</u>	<u>1,649,040</u>
<b>Other items affecting operations</b>		
Amortization of deferred capital contributions - building and building service equipment	345,157	302,051
Depreciation - building and building service equipment	(728,894)	(678,331)
	<u>(383,737)</u>	<u>(376,280)</u>
<b>Excess (deficiency) of revenue over expenses for the year</b>	<u>\$ 235,583</u>	<u>\$ 1,272,760</u>

**ALEXANDRA MARINE AND GENERAL HOSPITAL****STATEMENT OF CHANGES IN NET ASSETS**

See Accompanying Notes to Financial Statements

<b>For the Year Ended March 31</b>	<b>2023</b>		<b>2022</b>	
	Invested in Capital Assets	Unrestricted	Total	Total
<b>Balance, beginning of year</b>	6,556,088	39,435	<b>6,595,523</b>	5,322,763
Excess (deficiency) of revenues over expenses	(489,634)	725,217	<b>235,583</b>	1,272,760
Restatement of asset retirement obligation (note 9)		(191,464)	<b>(191,464)</b>	-
Transfer between funds	163,135	(163,135)	-	-
<b>Balance, end of year</b>	<u>6,229,589</u>	<u>410,053</u>	<u><b>\$ 6,639,642</b></u>	<u>\$ 6,595,523</u>

**ALEXANDRA MARINE AND GENERAL HOSPITAL**  
**OPERATING FUND STATEMENT OF CASH FLOWS**

See Accompanying Notes to Financial Statements

<b>For the Year Ended March 31</b>	<b>2023</b>	<b>2022</b>
<b>Operating activities</b>		
Excess of revenue over expenses for the year	235,583	1,272,760
Items not requiring (not providing) cash		
Depreciation expense	1,745,899	1,430,241
Amortization of deferred capital grants and donations	(1,256,265)	(893,941)
Accretion of asset retirement obligation	6,479	-
Loss (gain) on disposal of capital assets	-	(5,866)
Working capital provided from operations	731,696	1,803,194
Cash provided from (used for) changes in operational balances		
Accounts receivable	1,452,078	(157,226)
Inventory	15,755	(35,546)
Prepaid expenses	(27,550)	25,650
Accounts payable and accrued liabilities	(422,448)	1,063,221
Employee future benefits - current	(1,000)	(2,900)
Deferred revenue	(35,115)	18,151
Cash provided from (used for) operating activities	<u>1,713,416</u>	<u>2,714,544</u>
<b>Investing activities</b>		
Net disposals (purchases) of capital assets	(1,917,758)	(3,426,897)
	<u>(1,917,758)</u>	<u>(3,426,897)</u>
<b>Financing activities</b>		
Deferred building and equipment grants and donations	1,754,623	3,000,179
Employee future benefits - long-term	(26,700)	(6,200)
	<u>1,727,923</u>	<u>2,993,979</u>
<b>Increase (decrease) in cash</b>	<b>1,523,581</b>	<b>2,281,626</b>
<b>Cash, beginning of year</b>	<b><u>3,906,472</u></b>	<b><u>1,624,846</u></b>
<b>Cash, end of year</b>	<b><u>\$ 5,430,053</u></b>	<b><u>\$ 3,906,472</u></b>

# ALEXANDRA MARINE AND GENERAL HOSPITAL

## NOTES TO FINANCIAL STATEMENTS

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**For the Year Ended March 31, 2023**

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Alexandra Marine and General Hospital was incorporated by letters patent under the Ontario Business Corporations Act on June 3, 1901.

The Hospital is principally involved in providing health care services to the residents of the Town of Goderich and surrounding municipalities of Huron County. The Hospital is incorporated without share capital under the Corporations Act (Ontario) and is a charitable organization within the meaning of the Income Tax Act (Canada).

### **1. Significant accounting policies**

The financial statements have been prepared in accordance with the Public Sector Accounting Handbook ("PS") which sets out Canadian generally accepted accounting principles ("GAAP") for government not-for-profit organizations ("GNPOs") in Canada. The Hospital has chosen to use the standards specified for GNPOs set out in PS 4200 to PS 4270. The significant accounting policies are summarized as follows:

#### **a) Revenue recognition**

The Hospital follows the deferral method of accounting for contributions that include donations and government grants.

The Hospital is primarily funded by the Province of Ontario in accordance with budget arrangements established by the Ministry of Health and Long-Term Care (MOHLTC) and Ontario Health ("OH").

Operating grants are recorded as revenue in the period to which they relate. Grants approved but not received at the end of the accounting period are accrued. Where a portion of a grant relates to a future period, it is deferred and recognized in that subsequent period. These financial statements reflect arrangements with the Ministry of Health and Long-Term Care with respect to the year ended March 31, 2023.

Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Externally restricted contributions are recognized as revenue in the year in which the related expenses are recognized. Contributions restricted for the purchase of capital assets including restricted cash are deferred and amortized into revenue on a straight-line basis, at a rate corresponding with the amortization rate for the related capital assets.

Revenue from the insurance plans, preferred accommodations, and marketed services is recognized when the goods are sold or the service is provided, the amounts can be reasonably estimated and collection is reasonably assured.

#### **b) Inventories**

Inventories are recorded at the lower of average cost and net realizable value. Cost comprises all costs to purchase, convert and any other costs incurred in bringing the inventories to their present location and condition.

#### **c) Capital assets**

Capital assets are recorded at cost. Assets are depreciated over their estimated useful lives using the following rates on a straight-line basis:

Land improvements	10 - 20 years
Buildings	20 - 50 years
Building service equipment	10 - 25 years
Equipment	5 - 10 years
Information technology equipment	3 - 5 years

Construction in progress is not depreciated until construction is complete and the facilities are placed into use.



**ALEXANDRA MARINE AND GENERAL HOSPITAL**  
**NOTES TO FINANCIAL STATEMENTS (continued)**

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**For the Year Ended March 31, 2023**

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**1. Significant accounting policies (continued)**

d) Contributed services

Volunteers contribute a significant amount of their time each year. Because of the difficulty of determining the fair value, contributed services are not recognized in the financial statements.

e) Employee future benefits

The benefit obligation is amortized over the average remaining service period of the active employees. The cost of retirement benefits earned by employees is actuarially determined using the projected unit method pro-rated on service and management's best estimate of retirement ages of employees and expected health and dental care costs.

f) Use of estimates

The preparation of the financial statements in conformity with Canadian Public Sector Accounting Standards requires management to make estimates and assumptions that affect the reporting amounts of assets and liabilities and disclosure of contingent assets and liabilities at the dates of the financial statements and the reported amounts of revenues and expenses during the reporting period. Significant items subject to such estimates and assumptions include the carrying amount of capital assets; valuation of receivables, inventories; and obligations related to employee future benefits and asset retirement obligations. Actual results could differ from those estimates. These estimates are reviewed periodically, and, as adjustments become necessary, they are reported in operations in the year in which they are known.

g) Financial instruments

The financial instruments are classified into one of five categories: held-for-trading, held-to-maturity, loans and receivables, available-for-sale financial assets or other financial liabilities. All financial instruments are measured in the balance sheet at fair value except for loans and receivables, held-to-maturity investments and other financial liabilities which are measured at amortized cost. Subsequent measurement and changes in fair value will depend on their initial classification, as follows: held-for-trading financial assets are measured at fair value and changes in fair value are recognized in net earnings; available-for-sale financial instruments are measured at fair value with unrealized changes in fair value recorded in the statement of changes in net assets until the investment is derecognized or impaired at which time the amounts would be recorded in the operating fund statement of revenue and expenses.

**ALEXANDRA MARINE AND GENERAL HOSPITAL**  
**NOTES TO FINANCIAL STATEMENTS (continued)**

**For the Year Ended March 31, 2023**

**1. Significant accounting policies (continued)**

g) Financial instruments (continued)

In accordance with the Canadian Public Sector Accounting Standards the Hospital has undertaken the following:

- (i) Designated cash and short-term investments as held-for-trading, being measured at fair value.
- (ii) Accounts receivable are classified as loans and receivables, which are measured at amortized cost.
- (iii) Marketable securities are designated as available-for-sale, which are recorded at fair value.
- (iv) Accounts payable and accrued liabilities and long-term debt are classified as other financial liabilities, which are measured at amortized cost.

No financial statement recognition is given to embedded derivatives or non-financial contracts with derivative characteristics.

The Hospital also complies with PS 3450, "Financial Instruments", for the presentation and disclosure of financial instruments and non-financial derivatives.

The Hospital has elected to account for transactions as at the trade date.

h) Funding adjustments

The Hospital receives grants from the MOHLTC and Ontario Health (OH) for specific services. Pursuant to the related agreements, if the Hospital does not meet specified levels of activity, the MOHLTC or OH is entitled to seek refunds. Should any amounts become refundable, the refunds would be charged to operations in the period in which the refund is determined to be payable. Should programs and activities incur a deficit, the Hospital records any recoveries thereon in the period in which collection is received.

**2. Restricted investments**

Restricted investments reflect the investment of unused donations received from donors, restricted for future Hospital expenditures, and interest earned on those contributions.

The Hospital currently holds no investments.

**3. Capital assets**

	<b>Cost</b>	<b>Accumulated Depreciation</b>	<b>Net Book Value 2023</b>	<b>Net Book Value 2022</b>
Land	153,868	-	153,868	153,868
Land improvements	208,494	152,467	56,027	69,303
Buildings	17,146,133	8,824,566	8,321,567	8,421,578
Building service equipment	5,816,730	4,268,217	1,548,513	1,756,021
Equipment	11,947,710	8,357,850	3,589,860	3,030,630
Information technology hardware/software	4,228,114	3,500,500	727,614	814,276
	<u>\$ 39,501,049</u>	<u>\$ 25,103,600</u>	<u>\$ 14,397,449</u>	<u>\$ 14,245,676</u>

**ALEXANDRA MARINE AND GENERAL HOSPITAL**  
**NOTES TO FINANCIAL STATEMENTS (continued)**

**For the Year Ended March 31, 2023**

**4. Accounts payable and accrued liabilities**

Accounts payable and accrued liabilities consist of:

	<b>2023</b>	<b>2022</b>
Trade payables	1,627,238	2,485,702
Salaries and deductions payable	1,556,809	1,338,816
Accrued vacation and statutory holiday payable	749,162	726,938
Other liabilities	<u>1,237,780</u>	<u>1,041,981</u>
	<b><u>\$ 5,170,989</u></b>	<b><u>\$ 5,593,437</u></b>

**5. Deferred capital contributions related to capital assets**

Deferred capital contributions related to capital assets represent the unamortized amount received for the purchase of capital assets and consists of the following:

	<b>2023</b>	<b>2022</b>
Balance, beginning of year	7,689,588	5,583,350
Additional contributions	1,754,623	3,000,179
Less: Amounts amortized to revenue	(1,256,265)	(893,941)
Less: Net value of disposals	<u>(20,086)</u>	<u>-</u>
Balance, end of year	<b><u>\$ 8,167,860</u></b>	<b><u>\$ 7,689,588</u></b>

**6. Employee future benefits**

The Alexandra Marine and General Hospital provides extended health care, dental and semi-private benefits to eligible retired employees. An independent actuarial study of the post-retirement benefits has been undertaken. The most recent valuation of the employee future benefits was prepared as at March 31, 2023.

At March 31, 2023 the Hospital's accrued benefit obligation related to post-retirement benefit plans was \$1,633,700 (2022: \$1,661,400), as detailed in the table below.

	<b>2023</b>	<b>2022</b>
Balance, beginning of year	1,661,400	1,670,500
Benefit cost	116,800	119,700
Contributions by the Hospital	<u>(144,500)</u>	<u>(128,800)</u>
Balance, end of year	1,633,700	1,661,400
Less: current portion	<u>115,800</u>	<u>116,800</u>
Long-term accrued benefit liability	<b><u>\$ 1,517,900</u></b>	<b><u>\$ 1,544,600</u></b>

The significant actuarial assumptions adopted in estimating the Hospital's accrued benefit obligations are as follows:

	<b>2023</b>	<b>2022</b>
Discount rate		
Beginning of year	3.89%	3.21%
End of year	4.04%	3.89%
General inflation	CPI rate is used	

**ALEXANDRA MARINE AND GENERAL HOSPITAL**  
**NOTES TO FINANCIAL STATEMENTS (continued)**

**For the Year Ended March 31, 2023**

**7. Invested in capital assets**

a) Net assets invested in capital assets are calculated as follows:

	<b>2023</b>	<b>2022</b>
Capital assets, net book value	14,397,449	14,245,676
Amounts financed by:		
Deferred capital contributions	<u>(8,167,860)</u>	<u>(7,689,588)</u>
	<u>\$ 6,229,589</u>	<u>\$ 6,556,088</u>

b) Change in net assets invested in capital assets is calculated as follows:

	<b>2023</b>	<b>2022</b>
Excess of expenses over revenues:		
Gain on disposal of capital assets	-	5,866
Amortization of deferred capital contributions related to capital assets	1,256,265	893,941
Depreciation of capital assets	<u>(1,745,899)</u>	<u>(1,430,241)</u>
	<u>\$ (489,634)</u>	<u>\$ (530,434)</u>
Net change in investments in capital assets:		
Purchase of capital assets	1,917,758	3,437,397
Capital assets funded by deferred capital contributions	(1,754,623)	(3,000,179)
Proceeds on disposal of capital assets	-	(10,500)
	<u>\$ 163,135</u>	<u>\$ 426,718</u>

**8. Other notes**

The Alexandra Marine and General Hospital operates programming which is funded separately from general hospital operations. The OH funds the Community Mental Health Program (CMHP) and the Ministry of Children and Youth Services (MCYS) funds the Preschool Speech and Language Program (PSLP).

	<b>2023</b>	<b>2022</b>
Revenues		
Community Mental Health Program	1,655,112	1,643,946
Preschool Speech and Language Program	<u>198,357</u>	<u>218,347</u>
	<u>\$ 1,853,469</u>	<u>\$ 1,862,293</u>
Expenses		
Community Mental Health Program	1,655,112	1,643,946
Preschool Speech and Language Program	<u>208,347</u>	<u>210,096</u>
	<u>\$ 1,863,459</u>	<u>\$ 1,854,042</u>

## ALEXANDRA MARINE AND GENERAL HOSPITAL

### NOTES TO FINANCIAL STATEMENTS (continued)

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For the Year Ended March 31, 2023

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#### 9. Asset retirement obligation (ARO)

Effective April 1, 2022, Alexandra Marine and General Hospital adopted the new accounting standard PS 3280, Asset Retirement Obligations, issued by the Canadian Public Sector Accounting Board. This standard provides guidance over the reporting of legal obligations associated with the retirement of capital assets that are either currently in productive use or no longer in productive use and controlled by the entity, primarily certain assets containing asbestos and the corresponding abatement costs to retire the assets.

The Hospital has adopted the standard using the modified retroactive method, which uses assumptions and discount rates as of April 1, 2022. Using a costing model provided by the Ministry of Health, the hospital calculated the value of obligation at that date to be \$191,464. The opening balance of unrestricted net assets as at April 1, 2022 was reduced, and associated ARO liability recorded at the assessed value at that time. In subsequent periods, the liability will be adjusted for accretion expenses to reflect the anticipated future costs at retirement. The accretion expense reported in the current year was \$6,479 bringing the balance of the ARO at March 31, 2023 to \$197,943.

#### 10. Pension plan

Employees of the Hospital are eligible to be members of the Hospitals of Ontario Pension Plan (HOOPP) which is a multi-employer final average pay contributory pension plan. Contributions made to the Plan during the year by the Hospital amounted to \$1,221,815 (2022: \$1,144,362) and are included in the operating fund statement of revenue and expenses.

#### 11. Economic interest

The Hospital has an economic interest in the Alexandra Marine and General Hospital Foundation. The Foundation was established to solicit funds on behalf of the Hospital. The Foundation has net assets totalling \$4,440,100 (2022: \$4,702,643) for the benefit of the Hospital.

#### 12. Financial risks and concentration of credit risks

The Hospital is exposed to a range of financial risks including market risk, interest rate risk, credit risk and liquidity risk. The Hospital manages these risks in accordance with its internal policies. The Hospital's results and operations have been and will continue to be impacted by the COVID-19 pandemic. The adverse effects include but are not limited to a decline in interest rates, increase in counterparty credit risk, and disruptions of operations. Significant uncertainty remains regarding the breadth and depth of these events and the long-term impact on the Hospital.

##### Credit risk

Credit risk refers to the risk that a counterpart may default on its contractual obligations resulting in a financial loss. The Hospital is exposed to credit risk with respect to the accounts receivable.

The Hospital assesses, on a continuous basis, accounts receivable and provides for any amounts that are not collectible in the allowance for doubtful accounts. The maximum exposure to credit risk of the Hospital at March 31, 2023 is the carrying value of these assets.

The carrying amount of accounts receivable is valued with consideration for an allowance for doubtful accounts. The amount of any related impairment loss is recognized in the operating fund statement of revenue and expenses. Subsequent recoveries of impairment losses related to accounts receivable are credited to the operating fund statement of revenue and expenses. The balance of the allowance for doubtful accounts at March 31, 2023 is \$118,000 (2022: \$98,000).

**ALEXANDRA MARINE AND GENERAL HOSPITAL**  
**NOTES TO FINANCIAL STATEMENTS (continued)**

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**For the Year Ended March 31, 2023**

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**12. Financial risks and concentration of credit risks (continued)**

**Liquidity risk**

Liquidity risk is the risk that the Hospital will be unable to fulfill its obligations on a timely basis or at a reasonable cost. The Hospital manages its liquidity risk by monitoring its operating requirements. The Hospital prepares budget and cash forecasts to ensure it has sufficient funds to fulfill its obligations.

There has been no significant changes to the liquidity rate risk exposure from 2022.

**Market risk**

Market risk is the risk that changes in market prices, such as foreign exchange rates or interest rates will affect the Hospital's income or the value of its holdings of financial instruments. The objective of market risk management is to control market risk exposures within acceptable parameters while optimizing return on investments.

The Hospital is not exposed to market risk.

**Interest rate risk**

Interest rate risk is the risk that the fair value of future cash flows or a financial instrument will fluctuate because of changes in the market interest rates.

At March 31, 2023, the Hospital has no long-term debt, with only the advances under the bank credit facility subject to fluctuations from market rates.

There has been no change to the interest rate risk exposure from 2022.